# **EXHIBIT B**

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1	Andrew Rubin	
2	relates to how many patients are seen?	
3	A. I would never equate performance to	
4	the number of patients seen.	
5	Q. What do you look at when determining	
6	whether someone, whether a doctor is performing	
7	well or not well?	
8	A. It depends on the doctor and what they	
9	were hired to do.	
10	Q. Let's focus on rheumatologists hired	
11	exclusively to see patients.	
12	What would go into your determination as to	
13	whether the doctor is performing or not?	
14	A. In the scenario you just gave, if they	
15	were hired to see patients, I would base their	
16	performance on their ability to see patients,	
17	their volume of patients.	
18	Q. What metric, if any, do you look at	
19	when reviewing doctors who exclusively see	
20	patients?	
21	MR. STEER: Objection as to form.	
22	A. For purposes of compensation, we look	
23	at their RVUs.	
24	Q. Can you describe what an RVU is?	
25	A. An RVU is a term that is relative	

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1	Andrew Rubin	
2	value unit. It's set up by the Medicare system	
3	to measure physician productivity. It's the	
4	national standard for physician productivity,	
5	and it's calculated using a complex formula	
6	that's established by Medicare, which is based	
7	on the volume of CPT codes that a physician	
8	bills.	
9	Q. You referenced something called a CPT	
10	code.	
11	What does CPT stand for?	
12	A. It's the unit of measure that	
13	translates to a service the physician provides.	
14	Q. And CPT is an acronym, is it not?	
15	A. It is.	
16	Q. And do you know what CPT stands for?	
17	A. I don't know what the C stands for	
18	anymore, but procedural terminology is what the	
19	P and the T stand for.	
20	Q. And this is something that you would	
21	have learned in grad school when you went to get	
22	your health administration	
23	A. No. I learned this long before grad	
24	school.	
25	Q. Where did you learn this?	

Andrew Rubin	
and the medical director of the practice are all	
the clinical judgment I need to make a decision	
like we made.	
Q. So the answer to my question, then, so	
a no; correct?	
A. The answer to your question is no.	
Q. I did not ask you what you need;	
correct? I just asked you whether you had any	
other information; correct?	
MR. STEER: That's not what you	
asked him, but ask him a question,	
please.	
Q. Are you aware as to whether	
Dr. Edelman was ever disciplined for anything	
prior to these issues being raised to you?	
A. She had been counseled for behavioral	
issues. I do not know about her clinical	
about who spoke to her about her clinical	
performance.	
Q. What knowledge do you have about	
Dr. Edelman being counseled on behavioral	
issues?	
A. I don't recall.	
Q. Did you personally counsel her on	
	and the medical director of the practice are all the clinical judgment I need to make a decision like we made.  Q. So the answer to my question, then, so a no; correct?  A. The answer to your question is no. Q. I did not ask you what you need; correct? I just asked you whether you had any other information; correct?  MR. STEER: That's not what you asked him, but ask him a question, please. Q. Are you aware as to whether  Dr. Edelman was ever disciplined for anything prior to these issues being raised to you?  A. She had been counseled for behavioral issues. I do not know about her clinical performance. Q. What knowledge do you have about Dr. Edelman being counseled on behavioral issues?  A. I don't recall.

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1	Andrew Rubin	
2	behavioral issues?	
3	A. I believe I did.	
4	Q. What do you remember about that?	
5	A. Not much, other than telling her that	
6	she had them and she needed to improve.	
7	Q. In counseling her on that issue, do	
8	you recall telling her she should smile more?	
9	A. I don't recall saying that, but if she	
10	was being rude to people I would have told her	
11	she should be more pleasant, but I don't recall	
12	the specifics.	
13	Q. Dr. Edelman is no longer employed at	
14	NYU; correct?	
15	A. Is this Dr. Edelman at NYU? I didn't	
16	understand the question.	
17	Q. Is Dr. Edelman still currently	
18	employed at NYU?	
19	A. I don't believe so. I don't know what	
20	her last date was.	
21	Q. Is it accurate to state that	
22	Dr. Edelman was issued a notice of nonrenewal on	
23	December 1st, 2020?	
24	A. I don't know the date.	
25	Q. Was the decision not to renew	

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1	A. Rubin
2	
3	MR. STEER: Objection to form.
4	A I wouldn't call anything a common
5	occurrence in our business. There are reasons why
6	we would adjust someone's compensation up or down.
7	Q
	; do you see that?
10	A I do.
11	Q What would cause a doctor to have such a
12	significant increase in their WRVU base?
13	MR. STEER: Objection to form.
14	A Probably because they were generating that
15	RVU level. Which could possibly explain why we
16	adjusted his salary up.
17	Q What is the correlation between a doctor's
18	salary and their WRVU base?
19	A I don't fully understand the question.
20	I'm sorry.
21	Q Is there any correlation or relationship
22	between what a doctor is paid and their RVU base?
23	MR. STEER: Objection to form.
24	A Every doctor is paid a salary and every
25	doctor has a RVU target. So there is a correlation